

RATIONALE FOR ACCELERATION OF THE UNIVERSITY OF ARIZONA COLLEGE OF MEDICINE-PHOENIX EXPANSION

Items 10-29 in this response present the projected acceleration costs for The University of Arizona College of Medicine-Phoenix, in Partnership with Arizona State University. Among the considerations for acceleration are the following:

- There is a dominant sense that the timeframe for increasing the class size from 24 students to a larger student body should be accelerated, in comparison to the original plan presented in September 2005.
- There is a much more extensive knowledge and understanding of the relationships between the participating institutions than was the case in September 2005, making acceleration a practical consideration. The perspective that the Phoenix Biomedical Campus would be a showcase for inter-professional education and for the linkage of our three universities—literally unheard of and something for which Arizona will get and deserve great credit—was not envisioned at the time the original budget was prepared. Neither was it envisioned that the campus would be the home of the Arizona Clinical and Translational Research and Education Consortium, destined to bring significant sums of sponsored research funding to Arizona.
- We have been successful in getting approval for the Phoenix program of the College of Medicine through the Liaison Committee for Medical Education (LCME). Of note, however, the LCME observed that the resources committed to this initiative were very limited in scale and scope. In their approval letter, LCME indicated that expanding the class size beyond 24 would require substantial commitments of new resources.

The acceleration plan is a snapshot, at this moment in time, of our projected revenues and expenses. The landscape of possibilities and opportunities changes every day. To expect perfect concordance between all past, present, and future projections, in this dynamic landscape, is impractical and ill-advised. We are creating something new here, with no path to follow, and we must be adaptable and responsive to new opportunities which arise. We should collectively be proud that the universities have worked so effectively together to create this bold new vision.

Importantly, the Phoenix Biomedical Campus will be an economic engine for the City of Phoenix and for the state of Arizona. The TrippUmbach Group projects a minimum of \$2.1 billion dollars of economic impact from the Phoenix Biomedical Campus and more than 24,000 jobs by FY 2025. From the standpoint of government expenditures, there will be a return of nearly two fresh dollars for every incremental tax dollar spent.

We are moving forward enthusiastically, progressively, and collaboratively to create a first-class biomedical campus in Phoenix. This will be good for everyone. It will not only improve the health of the citizens of Arizona but will improve the economic viability of the city and the state.

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