

CHANGING DIRECTIONS **Initiative to ensure excellence at Arizona's public universities**

In August 2002, the Arizona Board of Regents, faced with rapidly increasing student enrollments and large cuts to university budgets, launched *Changing Directions*, an on-going, multi-faceted initiative to reform the Arizona university system. The initiative is focused on how to:

- Improve the quality of educational programs;
- Increase student success;
- Enable each university to capitalize on its strengths and opportunities;
- Enhance and diversify university funding streams;
- Increase the affordability of a university education; and
- Stimulate the local and state economies by providing opportunities for economic development.

With *Changing Directions*, the Regents initiated a comprehensive review of university revenue sources and management strategies to provide the universities with the resources that they need.

The Board also has revamped its policy framework to enable the university presidents to reshape their programs so that they can better meet the needs of Arizona's citizens and communities. As a result of these changes, educational options for students will become more diverse as institutional missions become more focused and universities collaborate further on academic program offerings.



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**Arizona's
Public
University
System**

*Arizona State University
Northern Arizona University
University of Arizona*

ARIZONA BOARD OF REGENTS
Leadership for Arizona's
Public University System

UNIVERSITY SYSTEM QUICK FACTS
JULY 2005

The Arizona Board of Regents is the constitutionally created governing body of Arizona's public university system, providing policy guidance to Arizona State University, Northern Arizona University, and the University of Arizona in such areas as:

- Academic and student affairs
- Financial and human resource programs
- Student tuition, fees and financial aid programs
- University capital development plans
- Strategic plans
- Legal affairs
- Public and constituent outreach

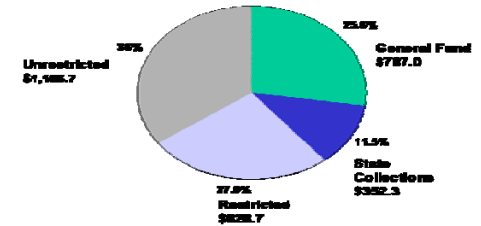
The Board consists of 12 members. Eight volunteer members are appointed by the Governor to staggered eight-year terms. Two students serve on the Board for two-year appointments, with the first year being a non-voting apprentice year. The Governor and the Superintendent of Public Instruction serve as voting ex-officio members.

As its mission, the Arizona Board of Regents is committed to:

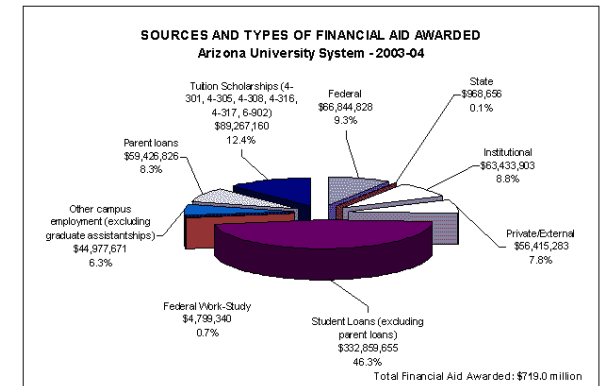
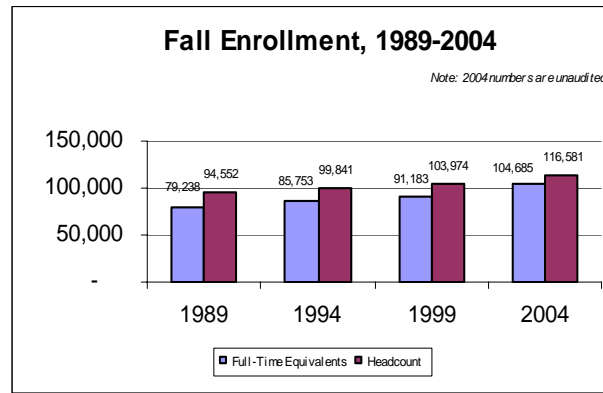
- Ensuring access for qualified residents of Arizona to undergraduate and graduate instruction;
- Promoting the discovery, application, and dissemination of new knowledge;
- Extending the benefits of university activities to Arizona's citizens outside the university; and
- Maximizing the benefits derived from the state's investment in education.

	Headcount			Full Time Equivalent		
	Undergrad	Graduate	Total	Undergrad	Graduate	Total
	ASU Main	39,377	9,794	49,171	37,576	7,756
ASU West	6,137	1,211	7,348	5,395	553	5,947
ASU East	3,312	671	3,983	2,301	293	2,594
NAU	13,333	5,814	19,147	12,977	3,818	16,794
UA	28,368	8,564	36,932	27,583	6,435	34,018
TOTAL	90,527	26,054	116,581	85,832	18,854	104,685

FY 2005 Revenue Sources
\$3.1 Billion



15 Year History of Enrollments



2005-2006 Tuition and Fees	ASU		NAU		UA	
	Tempe	East/West	Flagstaff	Statewide	Main	South
Undergraduate						
Resident	\$4,404	\$4,343	\$4,393	\$4,231	\$4,487	\$4,138
Non Resident Current student	14,011	14,010	13,023	12,942	13,671	13,618
Non Resident New fall 05 Student	15,093	15,092	13,023	12,942	13,671	13,618
Graduate						
Resident	5,559	5,558	4,733	4,652	4,941	4,888
Non-Resident Current Student	14,741	14,740	13,381	13,300	13,921	13,868
Non-resident New Fall 05 Student	15,823	15,822	13,381	13,300	13,921	13,868