

MINUTES OF A MEETING



January 24-25, 2008

TABLE OF CONTENTS

CONSENT AGENDA	2
*Minutes.....	2
ADMINISTRATIVE BUSINESS CONSENT AGENDA	2
*Approval of Settlement of Claims and Lawsuit (UA)	2
ACADEMIC AFFAIRS COMMITTEE CONSENT AGENDA.....	2
*Approval of Proposed Changes to ABOR Policies 2-203 “Academic Degree Program Planning and Implementation,” 2-204 “Academic Program Changes,” 2-208 “Academic Program Review,” and 2-301 “Organizational Changes” (Second Reading)	2
RESOURCES COMMITTEE CONSENT AGENDA.....	2
*Proposed Revision to Board Policy 3-301 “University Investments” (Second Reading)	2
HUMAN RESOURCES COMMITTEE CONSENT AGENDA	2
*Appointment of Vice President and Dean of the College of Technology and Innovation at Arizona State University at the Polytechnic campus.....	3
*Approval of Proposed Revisions to Board Policy 6-602 “Optional Retirement Plan” (Second Reading).....	3
CALL TO THE AUDIENCE	3
RECOGNITION OF STUDENT FROM THE UNIVERSITY OF ARIZONA	3
INTERCOLLEGIATE ATHLETICS ANNUAL REPORT.....	4
Intercollegiate Athletics Programs Annual Update (ASU, NAU, UA).....	4
CAPITAL COMMITTEE	6
FY 2008 Capital Development Plan Amendment (NAU).....	6
FY 2008 Revised Capital Development Plan (ASU).....	7
Lease of Space from the City of Phoenix for Second Phase of the College of Nursing and Healthcare Innovation (ASU)	8
Project Implementation Approval for Sixth Street Residence Halls (UA)	8
TECHNOLOGY OVERSIGHT COMMITTEE.....	10
Report from the Technology Oversight Committee.....	10
ADMINISTRATIVE BUSINESS.....	11
Approval of Amendments to ABOR Bylaws with Regard to Designation of Board Secretary and Elimination of Requirements for Finance Committee Appointments.....	11
Election of Board Secretary.....	11

PUBLIC AWARENESS COMMITTEE	11
Update on Solutions Through Higher Education.....	11
Update on Budget Recommendations and Proposed Legislation	13
REPORT FROM THE PRESIDENT OF THE UNIVERSITY OF ARIZONA.....	15
STUDY SESSION ON CAMPUS SECURITY	15
CAMPUS SECURITY REPORT	15
ACADEMIC AFFAIRS COMMITTEE	16
Report from the Academic Affairs Committee	17
Proposed Change to ABOR Policy 2-202, “Academic Degree Programs” to Award Master’s Degrees En Route to Ph.D. Degrees (First Reading).....	18
RESOURCES COMMITTEE	18
Tuition Policy Task Force	19
Reorganization of the University of Arizona Technology and Research Initiative Fund (TRIF) Program	20
Mid-Year Update of the FY 2008 All Funds Operating Budget.....	21
STRATEGIC PLANNING, BUDGET AND FINANCE COMMITTEE	22
Report from the Strategic Planning, Budget and Finance Committee.....	22
UPDATE ON THE UNIVERSITY OF ARIZONA COLLEGE OF MEDICINE – PHOENIX, IN PARTNERSHIP WITH ARIZONA STATE UNIVERSITY	23
REPORT FROM THE JOINT CONFERENCE COMMITTEE (JCC) OF THE UNIVERSITIES AND COMMUNITY COLLEGES.....	24
REPORT FROM THE ARIZONA FACULTIES COUNCIL	24
INQUIRIES, REQUESTS, REPORTS, AND COMMENTS FROM REGENTS AND MEMBERS OF THE COUNCIL OF PRESIDENTS	25
ADJOURNMENT.....	25

**MINUTES OF A MEETING
ARIZONA BOARD OF REGENTS
Thursday and Friday, January 24-25, 2008**

A meeting of the Arizona Board of Regents was held January 24 and 25, 2008, in the Student Union Memorial Center, University of Arizona, Tucson, Arizona.

President Boice called the meeting to order at 2:04 p.m.

Present: Regent Fred Boice
 Regent Robert Bulla
 Regent Ernest Calderón
 Regent Dennis DeConcini
 Regent Fred DuVal
 Regent Anne Mariucci
 Regent David Martinez
 Regent Christina Palacios
 Regent Gary Stuart
 Regent Mary Venezia

Absent: Superintendent Tom Horne
 Governor Janet Napolitano

Also present were President Michael Crow, Dr. Christine Wilkinson, Ms. Carol Campbell, Mr. Rich Stanley, and Mr. Paul Ward, Arizona State University; President John Haeger, Dr. Elizabeth Grobsmith, Mr. Dave Harris, Dr. M. J. McMahon, Mr. Mark Neumayr, and Ms. Kathe Shinham, Northern Arizona University; President Robert Shelton, Ms. Edith Auslander, Ms. Judith Leonard, Mr. Greg Fahey, Ms. Carla Nunn, Mr. Greg Fahey, Dr. Gene Sander, and Mr. Joel Valdez, University of Arizona; Executive Director Joel Sideman, Secretary to the Board Peggy Martin, Board Counsel, Nancy Tribbensee, Dr. Art Ashton, Ms. Kathy Bedard, Ms. Gale Tebeau, Ms. Christine, Thompson, Ms. Anne Barton, Ms. Stella Galaviz, Dr. Mark Denke, Dr. Sandra Woodley, Ms. Cathy McGonigle, Ms. Stephanie Jacobson, and Mr. Dan Anderson, Central Office, and Dr. George Watson, Arizona Faculties Council.

All lists, reports, summaries, background materials and other documents referred to in these minutes can be found in the January 24-25, 2008, Documents Files.

Regent Palacios led the Pledge of Allegiance.

Regent Boice then introduced Ross Meyer. He stated that Ross had been appointed by the Governor to be our next student regent, effective July 1, 2008. Ross comes from Arizona State University where he is now a law student. Ross has been a student advocate for some time. While an undergraduate student at ASU he was a Senator and the President of Undergraduate Student Government and the Vice Chair for the Arizona Students' Association.

Regent Boice then announced the appointment of the two new Regents, Bob McLendon and LuAnn Leonard.

CONSENT AGENDA

Items on the Consent Agenda that are marked in these minutes with an asterisk (*) were considered as consent matters and were unanimously adopted upon the motion of Regent DuVal, seconded by Regent Venezia.

***Minutes**

The September 27-28, 2008, Executive Session Meeting Minutes, the December 5-6, 2007 Regular Meeting Minutes and the December 17, 2007, Special Board Meeting Minutes were approved.

ADMINISTRATIVE BUSINESS CONSENT AGENDA

***Approval of Settlement of Claims and Lawsuit (UA) (Board Agenda Item #9)**

The Board approved the University of Arizona's request to settle the claims and corresponding lawsuit filed by Carol Margolis against the UA and ABOR.

ACADEMIC AFFAIRS COMMITTEE CONSENT AGENDA

***Approval of Proposed Changes to ABOR Policies 2-203 "Academic Degree Program Planning and Implementation," 2-204 "Academic Program Changes," 2-208 "Academic Program Review," and 2-301 "Organizational Changes" (Second Reading) (Board Agenda Item #13)**

The Board approved the proposed changes to Board policies related to the responsibilities of the Academic Affairs Committee.

RESOURCES COMMITTEE CONSENT AGENDA

***Proposed Revision to Board Policy 3-301 "University Investments" (Second Reading) (Board Agenda Item #17)**

The Board approved a proposed revision to its Policy 3-301, University Investments, to provide flexibility to the universities for investment of university funds consistent with the scope of the Arizona State Treasurer's investment policy.

HUMAN RESOURCES COMMITTEE CONSENT AGENDA

***Appointment of Vice President and Dean of the College of Technology and Innovation at Arizona State University at the Polytechnic campus (Board Agenda Item #20)**

The Board approved the appointment of Keith D. Hjelmstad to serve as the Vice President and Dean of the College of Technology and Innovation at Arizona State University at the Polytechnic campus.

***Approval of Proposed Revisions to Board Policy 6-602 “Optional Retirement Plan” (Second Reading) (Board Agenda Item #21)**

The Board approved the proposed revisions to its policy 6-602, related to the voluntary Phased Retirement Program.

CALL TO THE AUDIENCE

Per Board Policy 1-114, time has been set aside for Call to the Audience, an opportunity for people to address the entire Board in a public setting to express their views or concerns.

Steven Kennedy, William Kennedy and Lori Boston – community members spoke to the Board regarding the University of Arizona offer to purchase the Kennedy property to complete the Sixth Street Residence Hall.

Russell L. Robinson – President of the University of Arizona South Classified Staff Advisory Council, member of the University of Arizona Classified Staff Executive Board and member of the Tri-University Classified Staff Executive Board. They commended all the universities for continued effort toward more environmentally friendly campuses. He stated that they felt confident that the universities would work with each department and college to mitigate the impact of the state budget shortfall on the operations of the colleges and departments.

RECOGNITION OF STUDENT FROM THE UNIVERSITY OF ARIZONA

Regent Boice stated that at each meeting the Board recognized a student from the host university. Today we have Timothy Melano. Timothy will receive his doctorate from the University of Arizona Biomedical Engineering program in May of this year. He has maintained a GPA above 3.8 at the UA. He is the founder of the UA Latino/Latina Association of Graduate Students in Engineering and Science. Timothy is a graduate of the University of California, Berkeley and has presented research papers at five German and one Australian university. He is also on the pastoral council of the St Thomas More Catholic Newman Center, and is president of the UA Biomedical Engineering Society. Timothy is going to describe the “robo-moth” experiment that he designed with a professor and colleagues that was featured in the Los Angeles Times.

Timothy Melano stated that his parents immigrated here in 1977. He stated that he is the first child to go to college. He then discussed the concept of interfacing insect brains with machines. He was the first person to present proof that you can control machines with insects. He stated that there are 250,000 Americans living with spinal cord injuries (with 11,000 added each year) that could possibly regain function and independence if their minds could be interfaced with machines or computers. Timothy thanked his advisor, Dr. Charles M. Higgins, without whom this project would not have been possible.

INTERCOLLEGIATE ATHLETICS ANNUAL REPORT

Regent Bulla then welcomed and introduced Jory Hancock, School of Dance, UA Faculty Athletic Representative, who will be updating the Board on recent NCAA reforms and how they have impacted the university athletic programs.

Mark Denke and Lorenzo Martinez, from the Central Office and the university athletic directors; Lisa Love, Arizona State University; Jim Fallis, Northern Arizona University and Jim Livengood, University of Arizona joined the meeting for this presentation. The Athletic Directors will be presenting their annual report on the status of student athlete welfare and the financial status of the athletics program.

Intercollegiate Athletics Programs Annual Update (ASU, NAU, UA) (Board Agenda Item #1)

The university athletic directors presented their annual update to the Board on the financial condition of their programs, the status of student-athlete welfare, and the status of NCAA reform efforts, including highlights of program goals and successes, from academic to community service to competitive results.

Jory Hancock stated that the physical safety of athletes has become a priority for the universities. The primary question that drives most discussions is what is in the best interests of the student. Myles Lynk serves as the chair of the task force on diversity. In the context of the Pac-10 both UA and ASU have been very proactive promoting diversity.

Lisa Love, ASU Athletics Director, reported on the Department of Intercollegiate Athletics budget. She stated that various athletes had earned academic All Conference and All American awards in FY 2006-2007. For example, over 138 individuals were named to the conference All Academic Team. Also, ASU ranks #2 in the Pack-102 conference for most Academic All-Pac-10 selections for 2006-07 for all sports and is ranked in the top 10 in Division I athletics for highest number of academic All-Americans over the past six year. 63% of all Student Athletes are Maroon and Gold Scholar Athletes, earning a 3.00 or above GPA in the Fall or Spring Semester. 48% of all Student Athletes have a cumulative GPA of 3.00 or above.

Jim Fallis, NAU Director of Athletics, reported on the NAU Athletics Budget. He stated that the NAU Business Office had made several improvements including additional staffing that has allowed for better customer service to both the staff and the student-athletes. He stated that various athletes had earned many prestigious awards including its eighth Men's All-Sports Trophy, finishing with 77.5 total points for an average of 12.9 points per sport, and finishing second in the Sterling Savings Bank Presidents Cup which recognizes academic and athletic performance. NAU student athletes achieved a cumulative grand-point average of 3.05 through Spring 2007, the 17th semester with a cumulative GPA above 3.0 in the last nine years.

Jim Livengood, UA Athletics Director, reported on the UA Intercollegiate College Athletics Budget. He stated that ICA had a positive year-end fund balance since fiscal year 1985. He further stated that the UA Softball Team won the NCAA National Championship. They won 10 NCAA National Individual/Relay Swimming Championships, as well as 2 Pac-10 Conference Tam Championships to name a few. 49 Student-Athletes were named All-Americans, and 185 student-athletes have a cumulative GPA of 3.0 or above, while 65 student-athletes were named to the Regional and/or Pac-10 Conference All-Academic Teams.

Jim Livengood discussed the NCAA GSR and APR scores at the University of Arizona. He stated that things are improving. He stated that there are different factors that make the GSR and APR rates change including coaching changes where the athlete follows the coach. The UA has started a program that provides academic support for athletes and it appears to be working. Improvements are being made and the university is going in the right direction.

Regent DeConcini asked if the athletic directors had been asked to develop a surplus. Jim Livengood responded yes. He stated that excess funds were used to help fund the new Student Union facility, providing funds for the UA Band and athletics assisted with paying debt service. Regent DeConcini stated that he still believed that a surplus should be developed. Jim Livengood stated that in the long run that is the goal of the department.

Regent Mariucci stated that she was impressed with individual achievements. Regent Mariucci asked if the Athletic Directors were responsible for setting a balance between athletic performance and academic performance what would the vision be. Jim Livengood responded that he felt the first thing should be that the students do well academically. Lisa Love stated that she was shooting for the upper quartile in academics. Jim Fallis stated that at NAU the Regents should expect that athletics is going to be an integral part of NAU, and NAU sets high standards for the student athletes.

Lorenzo Martinez reported that the system wide assessment of athletic facilities had begun and it was hoped that the assessments would be presented to the Board in the near future.

Regent Boice then asked the Athletic Directors to work with the Academic Affairs Committee on the students first, athletes second emphasis.

CAPITAL COMMITTEE (Chair: Regent Calderón)

Regent Calderón chaired this portion of the meeting. He stated that all of the Capital items had been reviewed by the Capital Committee and recommended for Board approval.

President John Haeger introduced Kathleen Schedler, from the University of Alaska, Fairbanks, and will be working with the university for the next six to eight months on the facilities side.

FY 2008 Capital Development Plan Amendment (NAU) (Board Agenda Item #2)

Lorenzo Martinez, Kathleen Schedler and Kathe Shinham joined the meeting for this presentation.

Regent Calderón stated that Northern Arizona University was requesting approval of the FY 2008 Capital Development Plan (CDP) Amendment which included the addition of four new projects totaling \$84 million and revision of the cost estimate for the Yuma Research Facility from \$4M to \$6.5M.

Kathe Shinham presented this item. The Yuma Research Facility cost is increasing from \$4 million to \$6.5 million, but the cost increase is offset by a decrease in the Swing Space Project cost from \$15 million to \$12.5 million. The long-term investments plans for Yuma have been discussed with the Capital Committee. NAU is looking at expanding the programs in Yuma and has been working with the community to discuss what is needed. If all projects listed in the Capital Development Plan are completed it will bring the university up to the threshold limit for the debt ratio; 7.55 for state ratio of 8% and 9.67% for the 10% ABOR rate. Included in the CDP is a Health Professions Facility as well as a new classroom facility. These two projects add up to approximately \$95 million and funding for these two projects is still an issue, so it is possible that NAU might not be able to complete these two projects in the next two years even though they are needed projects. Without these projects NAU's funding capacity will be approximately \$130 million.

President Haeger stated that he believed that debt ratio will be an issue for NAU in the future. NAU wants to keep moving forward while they deal with this matter. He further stated that NAU is continuing to expand its presence in Yuma. Yuma is now a community of over 100,000 people. NAU has an agreement with Arizona Western College.

Four new projects are being incorporated into the Capital Development Plan: (1) Recreation and Wellness Expansion Project, (2) Distance Learning Facility, (3) Residence Life Warehouse, and (4) Skydome Turf Replacement.

Regent DeConcini asked if there was a reserve built in for this project. Kathe Shinham stated that within the construction budget there was a \$400,000 contingency built in. Regent DeConcini asked when the anticipated ground breaking for the Yuma Research Facility would be and Kathe Shinham responded April 1.

Upon motion by Regent Calderón, seconded by Regent Bulla, the Board unanimously approved the Northern Arizona University FY 2008 Capital Development Plan Amendment, as presented in the Executive Summary.

FY 2008 Revised Capital Development Plan (ASU) (Board Agenda Item #3)

Lorenzo Martinez and Carol Campbell joined the meeting for this presentation.

Regent Calderón stated that Arizona State University was requesting approval of the FY 2008 Capital Development Plan (CDP) Amendment which included the addition of a new 370,000 square foot building for the W.P. Carey School of Business.

Carol Campbell stated that this is a new 370,000 square foot facility for the W.P. Carey School of Business. The cost will be \$150 million. ASU has agreed to commit \$50 million of university funds to the project. The remaining funds are planned to be raised by the W.P. Carey School of Business, the ASU Foundation, and from other sources. It is anticipated that \$15 million in gifts will be collected upfront, resulting in a Revenue Bond financing of \$135 million. Debt service will be funded by the University's \$50 million commitment of tuition and local funds, and \$85 million in gifts beyond the \$15 million in upfront collections. The project will not proceed until such time as a significant portion of the gift funds are securely pledged and a financing plan is in place for the remainder. Regarding the impact on tuition, there may be an impact on executive and evening MBA programs. At this time ASU does not anticipate any change beyond the tuition model that the Board approved in December. In regards to fees there are a number of both programmatic and facility fees that the Carey School has now. Carol Campbell stated that she cannot say that whether fees would increase or not.

President Crow stated that it is ASU's intention to move all of the Business School programs not associated with in-state undergraduate students, to market.

Regent Boice asked if this project would go forward if the \$50 million commitment was not met. President Crow stated that if ASU did not receive this commitment, the project would not go forward as presented. It is possible that it would go forward, but on a smaller scale.

Upon motion by Regent Calderón, seconded by Regent DeConcini, the Board unanimously approved Arizona State University's request to revise its FY 2008 Capital

Development Plan to add the new building for the W. P. Carey School of Business, as presented in the Executive Summary.

Lease of Space from the City of Phoenix for Second Phase of the College of Nursing and Healthcare Innovation (ASU) (Board Agenda Item #4)

Lorenzo Martinez and Rich Stanley joined the meeting for this presentation.

Regent Calderón stated Arizona State University was requesting approval to lease space from the City of Phoenix for expansion of the College of Nursing and Healthcare Innovation on the Downtown Phoenix campus.

Regent Calderón stated that the City of Phoenix would be issuing \$10 million in bonds. The rent revenue generated by the City of Phoenix would be applied to the debt payment on the bonds. The remaining debt payment requirement would be paid 50% by ASU and 50% by the City of Phoenix. Further ASU reported there were no short-term parking issues for faculty or staff.

Rich Stanley stated that ASU would be entering into an Inter-Governmental Agreement and a facilities use agreement with the City of Phoenix for the development of the second phase of the College of Nursing and Healthcare Innovation at the ASU Downtown Phoenix campus. He stated that the City of Phoenix had \$19 million remaining bond funds to complete the build out. That will allow for a three-story 50,400 gross square foot building and will provide sufficient space to meet the current needs of the Nursing program, but does not maximize the footprint of the location. The City is able to commit an additional \$10 million to this project which would allow two more floors. The City will support the debt, in part, from funding flows owned by the City as a result of the initial IGA (commercial rents and non-university tenant rents) and the remainder will come from the university and City. There is an existing 274 space parking structure adjacent to the existing nursing building which is adequate to meet the parking needs of faculty and ASU staff and a temporary surface lot will be created on the remainder of the block for City staff in the building.

Upon motion by Regent Calderón, seconded by Regent Bulla, the Board unanimously approved Arizona State University's request for authority to enter into an agreement to lease space from the City of Phoenix for the College of Nursing and Healthcare Innovation as presented in this Executive Summary.

Project Implementation Approval for Sixth Street Residence Halls (UA) (Board Agenda Item #5)

Lorenzo Martinez, Bob Smith and Joel Valdez joined the meeting for this presentation.

Regent Calderón stated that the University of Arizona was requesting Project Implementation Approval on the \$178 million system revenue bond project to construct new residence halls at three sites on the UA Main campus.

Regent Calderón stated that Hopi Hall would be demolished and it was important that the university is sensitive to whatever arrangement had been made with the Hopi Nation when the hall was first built. Regent DeConcini joined the conversation and concurred. President Shelton assured the Board that would occur.

Joel Valdez stated that, in response to a question from Regent DeConcini, there would be enough parking available for the new 1,188 beds.

Bob Smith explained that were higher than normal costs for construction due to logistical issues created by the three site locations as well as utility relocations, storm water management, etc..

Regent Mariucci stated that she was very concerned about the \$341/sf cost to build the project. She stated that she was concerned about the cost of this project, and she felt that it was possible to get more competitive prices. She then stated that she was concerned that we wouldn't be able to charge enough rent to justify living in a project of this caliber. She stated that she believes the university should consider differentiated rental rates. She went on to say that she was very concerned that we were building a very expensive project and really could not justify the need for those costs. She was also concerned about how the university pays for this and other similar projects. She really thinks that we should be using a private developer to build projects of this nature.

Joel Valdez said that they could start over on this project if that is what the Regents wanted, but monies had already been spent and it would take a great deal of time to start over. He believed that it would cost the university at least another year if they started over. He felt that the university was constructing a project that had a life expectancy of 50-100 years instead of 20-30. He stated that remodeling was cheaper than rebuilding so he believed that in the long run this kind of project saves money. Due to the location of this project it is not the kind that the university would expect to demolish and rebuild after 25 years.

Joel Valdez also stated that the university would be contacting the Hopi Nation to discuss the issue of the original hall being named Hopi Hall and the future of that name.

Regent DeConcini stated that he believed that building longer lasting buildings was a wise judgment. He then asked if a project with a private developer was out of the question. Joel Valdez responded that using a third party is not out of the question for future projects.

Regent Boice stated that he believed that the university builds great projects and they last. He sees the buildings at NAU needing enormous amounts of repair after 30 years.

He would rather see quality, long-lasting projects than see a situation at the UA like the one at NAU.

Upon motion by Regent DeConcini, seconded by Regent DuVal, the Board approved the University of Arizona's request for Project Implementation Approval for the Sixth Street Residence Halls project, as presented in the Executive Summary and taking into account the comments of the Kennedy family, the Regents have asked President Shelton to continue to work with the family on their concerns. Regent Mariucci voted no on this motion.

TECHNOLOGY OVERSIGHT COMMITTEE (Co-Chairs: Regent Palacios and Regent DeConcini)

Report from the Technology Oversight Committee (Board Agenda Item #6)

Regent Palacios presented a report on the proceedings of the January 11, 2008, committee meeting. She stated that the ABOR Technology Oversight Committee meeting was held on January 11, 2008.

Draft IT policies and guidelines were provided to the Committee for initial review and discussion. These included the Committee purpose, focus, IT strategic plans, modification of IT project approval dollar thresholds and AZUN policies. The policies will be brought back to the Committee at its spring meeting as well as to the Board for a first reading. Also, guidelines will be brought to the Committee for adoption.

The three universities developed a uniform IT strategic planning process and strategic plan format, which were adopted by the Committee. The IT Strategic Plan will be approved by the Committee each spring.

NAU reported on the current AZUN marketing campaign, which is to help increase current student awareness of the AZUN program. An assessment of AZUN prospect conversion and student service processes was completed by the Compass Knowledge Group. The Committee was presented with a report on recommendations for student service operations and reporting metrics.

Regent Palacios stated that funding for seven new 2008 Arizona Regents Reach Out (ARRO) grant awards totaling \$242,285 were approved by the Committee. Four out of the seven projects are "Step Up" funding for successful 2006 grantees that were invited to make a second application for funds to further promote and disseminate their projects.

ASU updated the Committee on its OASIS project activities. The Committee also received a final report from Fred Estrella, ABOR's OASIS Project oversight consultant.

A Project Management Checklist was presented to the Committee. It can be used for major IT project monitoring by consultants retained by ATOC.

The meeting recessed at 4:17 p.m. Thursday, January 24, 2008 and resumed Friday morning, January 25, 2008 at 9:16 a.m.

Regent Boice stated that the next order of business was Administrative Business.

ADMINISTRATIVE BUSINESS

Approval of Amendments to ABOR Bylaws with Regard to Designation of Board Secretary and Elimination of Requirements for Finance Committee Appointments (Board Agenda Item #7)

Regent Boice stated that the Board was being asked to approve an amendment to the Bylaws to elect a Board Secretary and to eliminate the requirements for Finance Committee appointments. The Board no longer has a Finance Committee, and the appointments to the Strategic Planning Budget and Finance Committee are handled by the President in the same manner as appointments to other Board committees.

Upon motion by Regent Boice, seconded by Regent Venezia, the Board unanimously approved the amendment to the Bylaws to add the office of Board Secretary; and to eliminate the requirements for Finance Committee appointments.

Election of Board Secretary (Board Agenda Item #8)

Regent Boice stated that the Board was being asked to elect a Board Secretary. He stated that he would like to nominate Regent Mariucci to serve as Board Secretary for the period January 25, 2008 through June 30, 2008.

Upon motion by Regent Boice, seconded by Regent Calderón, the Board unanimously elected Regent Mariucci to serve as Board Secretary through June 30, 2008.

Regent Boice stated that due to a scheduling conflict the order of the items would be changed somewhat. He stated that we will be taking the Public Awareness agenda, Items 18 and 19, next. Regent DuVal will be chairing this item.

PUBLIC AWARENESS COMMITTEE (Chair: Regent DuVal)

Update on Solutions Through Higher Education (Board Agenda Item #19)

Regent DuVal gave an update on Solutions Through Higher Education, the system wide public awareness campaign. He stated that a great deal of progress had been made on the public awareness campaign since the last Board meeting. The six Co-Chairs of the Coalition are actively engaged with good advice, involvement, and enthusiastic support for the purpose of this statewide project. Six Coalition-Building meetings have been held - two in Phoenix, two in Tucson, one in Flagstaff, and one in Yuma. The estimated attendance of those meetings was 250-300.

Regent DuVal stated that Yuma was the most recent meeting. It was very well attended. Regents DeConcini, Calderon, Venezia, President Haeger, and Coalition Co-Chair Chris Bavasi, and myself went to Yuma for the presentation, joining Co-Chair Harry Hengl. We had an excellent dialogue with the Yuma community.

The response at all of the coalition meetings has been tremendous. About 400 individuals and organizations have signed on to support the campaign. The participation goals are being achieved from all walks of life – from the private, public, and non-profit sectors...young and old, rural and metro, and so on.

Members of the Coalition are keeping the Governor and her staff informed as well as meeting with Legislators. Regents Boice, Bulla, Calderon and DuVal have made presentations to organizations on the project, reaching about 200 already. Staff from universities, Riester, and the Board central office has also met with civic organizations and university groups.

The Coalition has arranged speaking engagements for the AEA, a state engineer's organization, a realtor's state meeting, and university foundations, at which Regents Boice, Calderon, Stuart, and DuVal will be presenting. Other speaking opportunities are occurring, and many more are on the drawing board.

Regent DuVal also stated that he had been invited to be a panelist at an upcoming meeting of the ACE next month to discuss *Solutions*.

Interviews with several students and some Regents have been taped, and it is hoped that we can do additional interviews with Regents, co-chairs, and others that can be posted on the new web site. Both the DVD and the slide show have been fine-tuned, and are ready to be shared with Coalition leaders and others. A brochure with general information about *Solutions* has been completed and sent to the printer.

The universities have helped organize the Speakers' Bureau – about 60 individuals have agreed to be presenters – and training for those presenters has begun.

The Coalition will be meeting with editorial boards shortly to discuss the *Solutions* purpose and process.

Mirja Riester and Max Fosse from Riester then demonstrated the Coalition web site. Highereducationsolution.com.

Regent Boice asked if Riester had any ideas about how effective this web site may be. Max Fosse stated that success would be defined by unique hits to the web site. How many people visit the site, how many people watch the video, how many people sign up to be an advocate on behalf of the initiative, how many people open the e-mails that are sent out. It is expected that 50-60,000 people will open and read the e-mail and 20% of them should visit the web site.

Regent DuVal thanks the Regent's staff and the Riester team for all of their hard work and contributions.

Update on Budget Recommendations and Proposed Legislation (Board Agenda Item #18)

Gale Tebeau and Christine Thompson joined the meeting for this presentation.

Regent DuVal stated that the Board would be provided with an update on the status of the budget recommendations of the Governor and the Joint Legislative Budget Committee, proposed legislation and legislative activities.

Regent DuVal stated that before the session formally began, both the Governor and the Chairmen of the Appropriations Committees released plans to deal with the FY08 shortfall. Last week, the Governor released her FY09 Executive Budget Recommendations and the JLBC released a FY09 Baseline Budget.

Regent DuVal stated that the Board would like to thank the Governor for her support of the university system both in her FY08 and FY09 recommendations.

On January 9, the university system was invited to participate in a Joint Appropriations Hearing where the members were briefed by Joint Legislative Budget Committee staff on the chairmen's shortfall options and the Presidents and Executive Director were asked questions about the impact of those options. This Wednesday, the Appropriations Committees met in a joint meeting to discuss FY09 Budget issues involving the university system.

Christine Thompson stated that a revised update on budget recommendation and proposed legislation was handed out. She stated that the Governor's Budget recommendations included a \$23.9 million increase in incremental funding. The JLBC FY09 baseline results in a budget shortfall of \$1.7 billion. The JLB FY09 baseline provides \$10.s million in new incremental dollars for the university system through funding enrollment growth. The JLBC Baseline recommends a suspension of the statutory requirement to fund the 2:1 match of the Arizona Financial Aid Trust (AFAT). The Chairman's Options for the university system total a reduction of \$116.5 million and include lump sum reductions for ABOR and the universities, as well as specific program reductions for the Match, Science and Special Education Teacher Initiative, the WICHE Professional Student Exchange Program; and AFAT.

Regent DuVal stated that the Legislature convened session on January 14. About 1,000 bills, memorials and resolutions have been introduced, with more to come before the bill introduction deadline in early February.

The Legislative Affairs Committee, which includes President Boice, Regent DeConcini and Regent DuVal met January 7th and 22nd, to review and provide guidance on proposed legislation.

Christine Thompson stated that pending bills have been categorized as bills that would help the university system, bills that would be potentially detrimental, bills that would affect the university system, but require additional review, or bills of general interest.

On the list of bills that would help the university system is the Arizona Students Association bill that requires publishers of textbooks or supplemental materials to provide information about the materials to faculty including the suggested retail price and wholesale price of texts, the copyright dates of any previous editions and a summary of the substantive content differences between the current and previous editions.

On the list of bills that would be potentially detrimental to the university system is HB 2217 that limits the authority of the Board of Regents to set tuition and fees to the academic year that follows the date of the public hearing. HB2272 is also on this list and it requires that any tuition increase of 5% or more or a fee increase of \$200 or more be approved by two-thirds of the members of the board who are present at the meeting. It also allows the second regent to vote in the first year of their term, requires that, beginning in 2010, at least one of the eight regents serving eight year terms be a former Arizona university faculty member who taught for ten years or more, was a full professor chair of a department and who is no longer actively employed by a state university.

Dr. Watson asked that with respect to the College Textbook bill the faculty would like to double check this bill and make certain there are no unintended consequences.

Regent DeConcini stated that he believed it would be appropriate to consider a resolution that supports the Governor in her efforts for education.

Upon motion by Regent DeConcini, seconded by Regent Calderón, the Board unanimously adopted the following resolution: RESOLVED, that the Board of Regents supports Governor Napolitano's efforts to advance education in Arizona. Education is critical to Arizona's future, and the Governor's proposals maintain substantial resources for all of education, including higher education. The Governor has laid out measures in her budget presentations, including debt financing of school construction, which would prevent cuts in the universities' budgets. The Board supports measures which will help protect Arizona's investment in the university system.

Christine Thompson then stated that there would be several other bills introduced during the session before there is another Board of Regents meeting and she will work with Regent DuVal and the other members of the Legislative Affairs Committee to adopt positions on those bills.

REPORT FROM THE PRESIDENT OF THE UNIVERSITY OF ARIZONA

President Shelton Introduced James Christenson, the Director of the Cooperative Extension at the University of Arizona, who presented a PowerPoint and discussed some of the universities outreach efforts. There are 35 extension offices and centers located throughout Arizona. He then introduced Dawn H. Gouge who talked about one specific example of statewide outreach efforts regarding the Children's Environmental Health Program focusing on Pesticides in Schools and Child Care Facilities.

STUDY SESSION ON CAMPUS SECURITY

Regent Boice stated that the next order of business was Campus Security. The Board has asked the universities to provide an update on campus safety at Arizona universities.

CAMPUS SECURITY REPORT (Board Agenda Item #10)

Nancy Tribbensee, Paul Ward, Melissa Vito and David Bousquet have joined the meeting for this presentation.

Nancy Tribbensee stated that during this report each university would highlight the tremendous effort and the number of resources that are needed every day to create a safe environment for the campus. Needs and goals for campus security have previously been identified and the universities are continuously working toward improving campus security. The focus today is on personal safety.

Paul Ward stated that an unsafe campus is an unsound living and working environment and an unsafe campus is an unacceptable learning environment. ASU conducts an annual town hall meeting on campus safety on each campus. Campus safety walks are conducted with students, faculty and employees at least annually in order to identify possible hazards. The Public Safety Advisory committees have been reorganized to include students, faculty and staff. ASU has implemented a campus safety and compliance hotline. An emergency notification text message system has been launched. Also, as a result of the recent fire, emergency evacuation plans will be reviewed and updated. ASU received more than 100,000 calls for service in 2007. One of the most significant challenges is recruitment of police personnel.

David Bousquet discussed services provided for students and employees on the NAU campus. Campus Health Services provides physical and mental health services to students and faculty to enhance their overall wellness. In the residence life buildings, the halls are locked 24 hours a day, seven days a week. Training is a priority for residence life staff. The residence halls also have call boxes connected directly to the police department. The university is working to have controlled access including video capabilities for all residence halls. NAU also has an emergency notification system.

Melissa Vito discussed communication and technology issues. Communication needs to be dynamic, rapid, redundant, simultaneous proactive, have multiple methods and be simple to access. The universities use e-mail, the website, the radio station, list serves, and text messaging to communicate. They communicate with students, faculty and parents. Some of the challenges are that there is not one method that works all the time. The universities have to use multiple methods and be very redundant. Staying ahead of technology is a real challenge. Being quick, accurate and effective is very challenging. Having the right message at the right time in the right way is very important. Ms. Vito stated that the university was also working on communication for offsite areas as well.

Melissa Vito also said that there are a variety of tools that all three universities use to support security and security notification. The UA is looking at the possibility of video surveillance that might be a good tool in certain instances. The university is also looking at an announcement system that would hook into their phone system. Business continuity is also an issue. There are 61 generators on campus to provide electricity if needed. Also other systems have been looked at and a business continuity plan is continually being worked on.

Regent Calderón stated that he would like to sign up to be on the notification list for all three universities. He then asked what planning has been done to insure that the integrity of the security measures will be effective in the case of a pandemic. Melissa Vito stated that the universities are developing their pandemic plans to model the campus emergency response plans. What happens will determine if people can come to campus or not. The UA is looking to Pima County to see if some resources can be shared. There is a plan for isolation in the residence halls if necessary. Paul Ward said that ASU is working on a similar plan. Essential personnel are being identified. Melissa Vito said that the three universities are working together on the pandemic plan to draw on each other's resources and knowledge.

Regent Calderón asked if it might be possible to have an additional report on the pandemic planning once the plans had matured. All three universities agreed to do so.

Regent Bulla asked about the universities wish lists that were originally done last summer. He asked about the replacement of NAU's radio system. David Bousquet stated that the system was about ten years old and needed to be replaced. Regent Bulla stated that it appeared that one of the items that UA was interested in was card access. Melissa Vito stated that in the newer buildings card access was being included, but having older buildings retrofitted was more time consuming. Paul Ward stated that recruiting and retention of police officers was an issue for ASU. Regent Bulla asked the universities to update their wish lists with items and current prices.

ACADEMIC AFFAIRS COMMITTEE (Chair: Regent DeConcini)

Regent DeConcini chaired this portion of the meeting.

Report from the Academic Affairs Committee (Board Agenda Item #11)

Stephanie Jacobson joined the meeting for this presentation.

Regent DeConcini presented a report on the proceedings of the January 23, 2008, committee meeting. Regent DeConcini thanked Regent Stuart for all of the work he had put into the formation of this committee. He stated that this is the first report from the new Academic Affairs Committee. In September, the Board authorized the formation of an Academic Affairs Committee, and in December the Board approved the committee's charter. The Board also delegated immediate oversight of academic issues to the committee. The first meeting of the new committee was held yesterday.

The Committee includes Regents Calderón, Stuart and Venezia and the three university provosts. There are also three ex-official members: Dr. George Watson, representing the faculty, Ross Meyer, the student representative and Executive Director Joel Sideman.

One of the first items on the agenda was the development of the Academic Strategic Plan, which should be completed in late summer. The Academic Strategic Plan is intended to link proposed new programs and academic units to the institutional strategic plan as well as the system-wide strategic plan. These plans should give the committee much needed time to focus attention on the quality of the academic programs and allow the committee to review the proposed initiatives in a larger context, rather than individually. Ultimately, the plans will be submitted to the Board for approval. Once the plans are approved, the universities will be able to implement new programs or create new academic units listed on the plan, as long as the new programs won't require new state resources or student fees for funding.

Regent DeConcini stated that in the meantime, the Committee will approve university requests for new academic programs and organizational units, as the Board did in the past. At the meeting yesterday, the Committee approved thirteen new programs and one new school for ASU; one program for NAU and three for UA. These requests were reviewed by the universities and the provosts as well as the Board staff before coming to the committee for action.

The Committee also reviewed the annual report on the tenure, post-tenure review process which previously came to the Board. The report raised a couple of concerns that the committee will be working on with the provosts. One of the concerns is the loss in the percentage of women and minorities who comprise the tenure track faculty. This year's report shows the lowest rate since the report was first presented more than ten years ago. There was also a fairly significant decrease in the number of faculty who were given an unsatisfactory rating in the post tenure review process. It seems that the Board has questioned the relatively small numbers that are identified through this process in the past. This year's report generated an excellent discussion and the Committee is considering ways to improve the process for the future.

Regent DeConcini also stated that in June 2006, at the request of the provosts, the Board delegated the authority for creating new centers and institutes to the universities with the requirement that they report annually to the Board. This is one of the reports that will now come to the committee. The universities made the first report at the current meeting and it was well received. The centers and institutes often reflect some of the most innovative activities and collaboration among the faculty as well as reflecting ways in which the institutions are leveraged and leverage resources. In the future, this report will become part of the Academic Strategic Plan.

Regent DeConcini stated that he hoped that the Committee will be able to tackle some complicated issues that would be more difficult to do by the full Board. Possible topics were discussed for future meetings, i.e., several issues have been raised by the Governor's P20 Council which have implications for the Board, such as the new high school graduation requirements and the expressed need for additional pathways for meeting university admission requirements.

Regent Bulla stated that he felt there should be a report made back to the Board each time a decision has been made regarding a new college or program. He also stated that the HR Committee was working on the tenure post-tenure review process.

Proposed Change to ABOR Policy 2-202, "Academic Degree Programs" to Award Master's Degrees En Route to Ph.D. Degrees (First Reading) (Board Agenda Item #12)

Stephanie Jacobson joined the meeting for this presentation.

Regent DeConcini stated that the Board was being asked to review a proposed addition to Board Policy 2-202 to give authority to the universities to grant master's degrees en route to Ph.D. degrees.

Regent DeConcini stated that the universities have some Ph.D. programs that admit graduate students after completion of a master's degree and some that admit directly to the Ph.D with only the Bachelor's degree. In the latter case, some departments allow a master's to be granted as part of doctoral programs when there is a co-related master's program available. These master's degrees are awarded to students as they complete requirements for the doctorate. Other programs only offer the Ph.D. and do not have the option of students earning a "master's in passing" or "master's en route." In such cases, students are put at a disadvantage because although they have completed more than the equivalent of a master's degree, they are not officially awarded one. This proposal rectifies that situation by allowing selected programs to request the conferral of a master's degree with the completion of appropriate credentials completed en route to the Ph.D.

RESOURCES COMMITTEE (Chair: Regent Calderón)

Regent Boice stated that this portion of the agenda would be chaired by Regent Calderón.

Tuition Policy Task Force (Board Agenda Item #14)

Sandra Woodley joined the meeting for this presentation.

Regent Calderón stated that the Board was being asked to approve the proposed plan of work for the newly created Regents Task Force on Tuition. He stated that at the recent tuition setting, students asked the Board to take a fresh look at the tuition setting process. Further Regent Calderón recommended that the Board explore the possibility of improving the process. This recommendation was supported by President Boice and other Regents.

The formation of the Regents Task Force on Tuition is the response to that recommendation. The Task Force will look at ways to bring all stakeholders together to gain a common understanding of the complexity of issues that affect tuition and to develop joint recommendations on how best to improve policies. This issue permeates much of what we are called on to think about as a Board – tuition setting, financial aid decisions, and state funding requests. These policy decisions cross the line between the responsibilities of the Governor, the Legislature, this Board, and the university Presidents. The Task Force would like to explore the possibility of better alignment of these decisions in order to maximize the resources of the system while minimizing financial barriers to the students. The executive summary provides details about the scope of the work of the Task Force and further lists the members appointed by President Boice.

The first meeting of the Task Force is tentatively scheduled for Thursday, February 14, 2008. New challenges from the P-20 council are being raised.

Regent Bulla stated that in the policy decisions that are outlined that the task force will be looking at another area that is important and should be included is the needs of the universities. Without understanding the budgets and needs of the universities it is difficult to set tuition. Regent Calderón stated that point was very well taken and the financial needs of the universities would be included in the list.

Regent Bulla then stated that he was concerned about the definition of public funding and what was and wasn't public dollars. Regent Stuart stated that he did not think that tuition was a public dollar. Regent Stuart stated that he believes that state appropriates are public dollars and tuition is a different kind of dollar. He further stated that this has always been a difficult matter. Regent Calderón stated that the committee would address this issue.

President Crow stated that he had several issues. He believes the task force is a good idea and will provide an understanding and get everyone on the same page as to what tuition is and what it isn't; what it will and will not pay for. The universities treat all

dollars as dollars in the public realm, which are derived from three difference sources; state sources, local (such as tuition) sources and private sources. Education of all stakeholders needs to be an important objective of the task force. President Crow further stated that he believes that the action taken in regards to tuition by the Board in December puts the universities in a good position. There are many other categories of tuition that the task force can help the Board understand how to move forward and understand how to take on the task of education. He stated that he felt a focus on financial aid was missing from this executive summary. It is the single most significant resource that the universities have for providing access. Any adjustment in tuition changes financial aid and therefore changes access.

Regent Stuart stated that it should be an aspirational goal to find or establish the process that will end the annual arbitration between the students and the administration.

Regent Calderón stated that he wanted the task force to ask the question, "How will this help minimize the annual arbitration relative to tuition," after every single point that is being discussed.

Regent DeConcini stated that he also felt that student financial aid is very important and needs to be included in the process and he believed that the task force name should include financial aid. Regent Boice stated that he felt that matter was covered, but as the committee meets if that issue is not being covered, the Board will discuss the issue.

Upon motion by Regent Calderón, seconded by Regent Bulla, the Board unanimously approved the proposed plan of work for the Regents Task Force on Tuition, as presented in the Executive Summary and modified by adding in the financial needs of the universities as a fourth policy decision, defining public monies, increasing the focus on financial aid and working on minimizing the annual arbitration relative to tuition.

Regent Calderón asked Presidents Shelton and Haeger to put together a report to the committee, to be channeled through President Crow, student financial aid report. President Crow will be the point person on student financial aid.

Reorganization of the University of Arizona Technology and Research Initiative Fund (TRIF) Program (Board Agenda Item #15)

Leslie Tolbert and Kathy Bedard joined the meeting for this presentation.

Regent Calderón stated that the Board was being asked to approve FY 2008-2011 program business plans and brochures for the University of Arizona reorganized TRIF program that was approved by the Board in August 2007. The university has reorganized its TRIF activities into four thematic areas: Bioresearch Program; Education and Infrastructure Program; Water and Environmental Sustainability Program; and Optical Sciences and Technology Program.

Leslie Tolbert made a presentation on this item. The reorganization was approved in August 2007. The approved initiatives are being clustered thematically into programs. Each program will have a single business plan, a single descriptive four-page brochure; a single leader; and a single advisory committee. Joint university programs, the Venture Fund and the Phoenix Biomedical campus focused initiatives have not been included in this change. She stated that the reorganization has several advantages. It helps to focus on the larger thematic areas. It means less voluminous reports and the UA will have a clearer thematic orientation. The reorganization does not change any of the UA's TRIF expenditure budgets, but it does streamline the way the UA will report financial information and outcomes.

Regent Bulla asked that the university make certain that the ROI figures were more easily found. Regent Boice stated that he would like to see a bit of a marketing segment in the brochures, what is the marketability of the item.

Regent Boice asked that the universities watch their expenditures more closely now because of state budget shortfall. Kathy Bedard stated that a 5% to 10% hold was being placed on the TRIF monies in case the shortfall affects TRIF.

Upon motion by Regent Calderón, seconded by Regent Bulla, the Board unanimously approved the University of Arizona's business plans and brochures for the reorganized Technology and Research Initiative Fund Program as presented in the Executive Summary.

Mid-Year Update of the FY 2008 All Funds Operating Budget (Board Agenda Item #16)

Gale Tebeau joined the meeting for this presentation.

Regent Calderón stated that the Board was being asked to review and approve the Mid-Year Update of the FY 2008 All Funds Operating Budget. The Mid-Year Update identifies budget reallocations and other significant revisions since approval of the Initial FY 2008 All Funds Operating Budget in August 2007.

Regent Calderón stated that the update identified budget reallocation and other significant revisions subsequent to the Board's approval of the Initial All-Funds Budget in August 2007. The update also includes actual carry forward balances instead of estimated balance.

Regent Bulla stated that he was concerned about the verbiage "State Funds (State Expenditure Authority) includes General Fund appropriations, all tuition revenues not retained locally, and some miscellaneous fees and receipts" and "tuition and fee revenues are remitted to the State to support the State Operating Budget." He stated that he believed there was a different and better way to state this. Regent Calderón stated that Gale Tebeau would get together with Nancy Tribbensee and determine if

there was a better way to state this. He further stated that at the next Board meeting the new descriptions should be provided to the Board.

Upon motion by Regent Calderón, seconded by Regent DuVal, the Board unanimously approved the Mid-Year Update of the FY 2008 All-Funds Operating Budget, as presented in the Executive Summary, and subject to the revised nomenclature that will be provided to the Board at the next meeting.

STRATEGIC PLANNING, BUDGET AND FINANCE COMMITTEE (Chair: Regent Bulla)

Report from the Strategic Planning, Budget and Finance Committee (Board Agenda Item #22)

Regent Bulla reminded everyone that there is a Strategic Planning, Budget and Finance Committee immediately following this meeting and everyone is invited to attend. The committee will be working on various items today and in the future. At the meeting today the committee wants to narrow the targets down to specific decision points related to the strategic plan and sort out which decisions can be made now and which ones require more analysis and discussion. Regent Bulla stated that he applauded the Governor for her vision for education and for her challenge to the universities to reach for ambitious goals. He stated that the committee has already been considering aggressive goals during the past several months of planning.

The committee will spend time looking at a range of possible targets and how the stars have to line up to reach them. Before the Board finalizes the vision for our future we will have to invest in the analytical tools needed to help us make solid meaningful decisions. He stated that he was pleased about the possibility of extending the analytical capabilities through the Decision Theater at ASU. The committee will consider a proposal to build on the earlier models so they can drill down to counties and regions and understand how the population will flow through our communities and universities over the next thirteen years. The Decision Theater project can also give insight about where additional services will be needed and what the gaps look like. It is expected that we will learn even more about the kinds of degrees that will be needed in our economy through detailed analyses that will be available to us. The venue of the theater combined with the analyses will allow for important conversations with leaders in all sectors of the education system.

The Strategic Planning, Budget and Finance Committee will be hosting a high level meeting in the Decision Theater in February to continue important conversations with key leaders in all education sectors to talk about common issues. The success of the system depends on partnerships and collaborative planning with the community colleges and K-12 leaders. The pipeline must be strong or we will not achieve our plan.

UPDATE ON THE UNIVERSITY OF ARIZONA COLLEGE OF MEDICINE – PHOENIX, IN PARTNERSHIP WITH ARIZONA STATE UNIVERSITY

Regent Stuart updated the Board on the University of Arizona College of Medicine-Phoenix, in partnership with Arizona State University.

He stated that an “RFI”, Request for Information, was released January 16 to pursue clinical affiliations. The RFI seeks responses from healthcare entities who wish to propose concepts and approaches for building a clinical presence on the Phoenix Biomedical Campus. The RFI has gone out to hospitals and organizations within Arizona as well as nationally. The Board feels strongly about this RFI because this campus presents a once-in-a-lifetime opportunity for hospitals or health systems to join the universities on a new academic medical campus.

Part of the plan for the Phoenix campus included the eventual construction of an academic medical center. Negotiations had begun last year with Banner Health to partner on the medical center construction and operation. Both sides were determined to develop a plan that would make the medical center an affordable and effective reality within the next five years. However, the complexities of recruiting and funding a medical faculty, coupled with the current fiscal challenges face the state, have made it necessary to consider new organizational models, approaches to growth, and financing solutions that are responsive to the realities of 21st century academic medicine. The RFI seeks affiliates interested in long-term investment in a campus that will have ambulatory and inpatient facilities, cutting-edge patient care, advanced biomedical research, and superb education offered by academic faculty.

Regent Stuart stated that the Institute for Advanced Telemedicine and Telehealth, or T-Health for short, a new division of the Arizona Telemedicine Program, is headquartered at the Phoenix Biomedical Campus. T-Health is located in the auditorium building and incorporates both telemedicine and telehealth – distance learning and healthcare delivery – using a wide range of technologies, including real-time videoconferencing, electronic transmission or digital medical images and data, and the Internet. T-Health’s multi-media, interactive conference center includes an auditorium, classrooms, videoconference rooms, and media control rooms. Video walls, private teleconference rooms and individual computers bring together medical students, faculty, healthcare professionals, and patients who are physically separated by hundreds of miles, allowing individual and group interactions. As one of the nation’s first regional demonstration learning centers, T-Health will develop educational programs for interprofessional training of doctors, pharmacists, nurses, and other healthcare professional, teaching them to collaborate and create more efficient and effective healthcare teams for the benefit of patients.

Regent Stuart reported that Rebecca Fisher, Ph.D., has been named the recipient of the Basmajian Award, one of two nationally competitive and most prestigious awards bestowed by the American Association of Anatomists.

Regent Stuart informed the Board that the first twenty-four students have completed their first semester. Class size will double to forty-eight students next year and with the 110 first-year students on the Tucson campus, the College of Medicine will have a total of 158 first-year medical students this coming fall.

REPORT FROM THE JOINT CONFERENCE COMMITTEE (JCC) OF THE UNIVERSITIES AND COMMUNITY COLLEGES

President Haeger reported on the JCC meeting on December 19, 2007.

There was a discussion about baccalaureate degrees at the community colleges again. The community colleges have asked to advance a recommendation to put into process a way for community colleges to begin offering baccalaureate degrees. There are many governance issues; the main one from the perspective of the JCC is if the JCC even has the authority to actually make such a thing happen. There are other issues, such as: how to determine need, who has the formal authority over the degree, etc. This recommendation has also appeared at the P-20 council level.

The second issue that came up is the consideration of a common course numbering system. This would require the three universities, more or less, to offer the same courses at the same level. Staff is gathering information regarding how this works in other states, so that this issue can be more formally addressed.

REPORT FROM THE ARIZONA FACULTIES COUNCIL

Dr. Watson reported on the Arizona Faculties Council. The ASU Faculties Council is revising its academic bylaws, constitution and academic policy manual. They are preparing a white paper on shared governance and are soliciting input from ASU's administration and the other institutions and they believe the Board might want to take advantage of this opportunity to refresh itself on the role of faculty and shared governance. He thought this might be of interest to the Academic Affairs Committee.

In a previous year the AFC articulated potential changes to the post-tenure review process and will be providing specific recommendations to the universities and the Academic Affairs Committee.

Dr. Watson also asked for extra time at the March Board meeting to make a brief presentation about certain teaching initiatives at the universities and present the shared governance document if completed.

INQUIRIES, REQUESTS, REPORTS, AND COMMENTS FROM REGENTS AND MEMBERS OF THE COUNCIL OF PRESIDENTS

All of the Regents and the Presidents expressed their gratitude to the University of Arizona, President Shelton and all of their staff for their hospitality and for making this meeting another well-run meeting.

All of the Regents and the Presidents thanked Regents Palacios and Stuart for all of their hard work, guidance, wisdom, class, judgment, experience and time. All of the members stated that working with Regents Palacios and Stuart has been a pleasure and they will be greatly missed.

ADJOURNMENT

The Meeting adjourned at 12:00 p.m.

SUBMITTED BY:

Margaret L. Martin
Secretary to the Board

APPROVED BY:

Fred T. Boice
President