

**EXECUTIVE SUMMARY**

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**Item Name: APPOINTMENT AND REAPPOINTMENTS TO UNIVERSITY MEDICAL CENTER CORPORATION (UMCC) BOARD OF DIRECTORS**

Action Item       Discussion Item       Information Item

**Issue:** The Arizona Board of Regents is asked to approve the appointment of Martha W. Gilliland and the reappointments of Jamie Matanovich and Leo J. Brennan to the Board of Directors of University Medical Center Corporation.

**Background**

- University Medical Center Corporation (UMCC) is the nonprofit corporation incorporated in 1984 at the direction of the Arizona Board of Regents to operate the University Medical Center (UMC) in Tucson to support The University of Arizona College of Medicine.
- Management and control of the business, property, and affairs of UMCC is vested in and conducted by a Board of Directors appointed by the Arizona Board of Regents.

**Statutory/Policy Requirements**

- In accordance with A.R.S. §15-1637(K), appointments to the UMCC Board of Directors and changes in the UMCC Bylaws must be approved by ABOR. The requested appointment and reappointments are consistent with UMCC Bylaws limiting Directors to three consecutive four-year terms, but specifying that those Directors who had served eight or more years as of December 31, 2007, may serve one additional four-year term beyond the expiration of the term they were serving at December 31, 2007.
- The UMCC Bylaws provides that the UMCC Board of Directors shall consist of “no more than 25 members,” with “the number of Directors from time to time being determined by the Arizona Board of Regents.”

**Discussion**

- The UMCC Board of Directors has recommended that Martha W. Gilliland be appointed as a new member of the UMCC Board of Directors. This appointment is for a four-year term to commence October 1, 2009, and to expire on October 30, 2013.

**Contact Information:**

Greg Pivrotto, President & CEO (UMCC)	520-694-6535	jblessing@umcaz.edu
Kathy Bedard (ABOR)	602-229-2546	kbedard@azregents.edu

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- **Martha W. Gilliland, Ph.D.**, currently leads the Literacy for Life Coalition in Tucson, a team of 30 leaders from business, education, philanthropy, the media, and not-for-profit organizations focused on workforce development in the Tucson area. She also consults for the Abraham Path Initiative sponsored by Harvard University's Program on Negotiation and is Senior Fellow at the Council for Aid to Education, devoted to enhancing higher education's accountability for student learning outcomes.

Dr. Gilliland currently serves on the Board of Directors of Black & Veatch Corporation, a global engineering, consulting, and construction company specializing in infrastructure development in energy, water, information, and government markets. She is a 2006 graduate of the Director Development Executive Course from Northwestern University's Kellogg School of Management.

In 2001 President George W. Bush appointed Dr. Gilliland to the President's Council of Advisors on Science and Technology (PCAST), a panel of 25 leaders from business and academia charged to advise the White House on science and technology issues. Dr. Gilliland served on the PCAST subcommittees on the Science and Technology Workforce, Nanotechnology, Federal R&D priorities, Electric Power Transmission, Energy Alternatives, and Personalized Medicine.

Dr. Gilliland is formerly Chancellor/CEO of the University of Missouri-Kansas City (UMKC) and holds a Ph.D. in environmental engineering and systems ecology from the University of Florida, along with a number of other degrees. Prior to her Chancellor appointment, Dr. Gilliland served as Provost at Tulane University in New Orleans and Vice President and Vice Provost at The University of Arizona in Tucson. At the University of Nebraska-Lincoln, she directed the Center for Infrastructure Research in the College of Engineering. She was also founder and CEO of Energy Policy Studies, Inc., focused on U.S. energy options in the 1970's. Dr. Gilliland has published nationally articles and books on water and wastewater issues, energy alternatives, and hazardous waste clean-up options. In addition, she has authored articles and been quoted extensively on leadership issues.

- The UMCC Board of Directors recommends the reappointments of Jamie Matanovich and Leo J. Brennan to the UMCC Board of Directors.
- **Jamie Matanovich, Ph.D.**, has served on the UMCC Board since August 1985. The UMCC Board of Directors recommends the reappointment of Jamie Matanovich, Ph.D., to serve an additional four-year term to commence upon the expiration of her current term and to expire on October 30, 2013.

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- **Leo J. Brennan** has served on the UMCC Board since October 2001. The UMCC Board recommends the reappointment of Leo J. Brennan to serve an additional four-year term to commence upon the expiration of his current term and to expire on October 30, 2013.
- The UMCC Board of Directors has appointed Katie N. Dusenberry to the status of Director Emeritus effective upon the expiration of her term on October 30, 2009.
- A roster of the members of the UMCC Board of Directors is presented on page 4.

**Recommendation to the Board**

It is recommended that the Board approve the appointment of Martha W. Gilliland and the reappointments of Jamie Matanovich and Leo J. Brennan to serve as members of the University Medical Center Corporation Board of Directors, as presented in this Executive Summary.

**EXECUTIVE SUMMARY**

**UNIVERSITY MEDICAL CENTER CORPORATION  
BOARD OF DIRECTORS  
APPOINTMENTS AND TERMS  
(Four-Year Terms)**

<b>BOARD MEMBER NAME</b>	<b>APPOINTMENT DATE</b>	<b>TERM EXPIRES</b>	<b>YEARS OF SERVICE (as of 11/09)</b>
Almquist, Laura T. (Lolly)	August 1985	October 2011	24
Bernal, John M.	January 2008	October 2011	2
Boice, Fred	February 2002	October 2013	8
<b><i>Brennan, Leo J.</i></b> <sup>1</sup>	<b><i>October 2001</i></b>	<b><i>October 2013</i></b>	<b>8</b>
Capin, Esther N.	August 1984	October 2012	25
Crist, William M., M.D.	November 2008	Ex-officio	1
<b><i>Dusenberry, Katie N.</i></b> <sup>3</sup>	<b><i>August 1985</i></b>	<b><i>October 2009</i></b>	<b>24</b>
DuVal, Fred	August 2009	October 2013	
Gignac, Judy	August 1997	October 2013	12
<b><i>Gilliland, Martha W.</i></b> <sup>2</sup>	<b><i>October 2009</i></b>	<b><i>October 2013</i></b>	
Hidalgo, Edmundo	August 2009	October 2013	
Jenkins, Edmund L.	August 2004	October 2012	5
Labiner, David, M.D.	January 2007	February 2011	3
Lewis, Daniel N.	January 2008	October 2011	2
<b><i>Matanovich, Jamie, Ph.D.</i></b> <sup>1</sup>	<b><i>August 1985</i></b>	<b><i>October 2013</i></b>	<b>24</b>
Mazon Gutierrez, Linda	August 2009	October 2013	
Miller, Matthew H.	October 1998	October 2010	11
Munk, Gary E.	October 1999	October 2011	10
Nordstrom, Bruce J.	October 1998	October 2010	11
Pivirotto, Gregory A.	March 1994	Ex-officio	15
Poll, Max	August 2009	October 2013	
Ruiz, Roberto	December 1987	October 2010	22
Shelton, Robert, Ph.D.	August 2006	Ex-officio	3
Strause, III, N. Philip, M.D.	October 1992	October 2012	17
Wall, Douglas J.	May 1994	October 2012	15
Williams, Jr., Ben F.	January 1989	October 2010	20

<sup>1</sup> UMCC Board of Directors requests reappointments of Leo J. Brennan and Jamie Matanovich to additional 4-year terms to expire October 2013. Reappointments require ABOR approval.

<sup>2</sup> UMCC Board of Directors requests appointment of Martha W. Gilliland to a new 4-year term to expire October 2013. Appointments require ABOR approval.

<sup>3</sup> UMCC Board of Directors appointed Katie N. Dusenberry to Director Emeritus status effective upon expiration of her term on October 30, 2009.

<sup>4</sup> UMCC Medical Staff Representative elected by UMCC Medical Staff every 2 years.

Ex-officio Directors:

President, The University of Arizona  
Vice President for Health Affairs, The University of Arizona  
President and CEO, University Medical Center

## **Martha W. Gilliland, Ph.D.**

### **Independent Consultant and Executive Director, Literacy for Life Coalition**

Martha W. Gilliland, Ph.D. currently leads the Literacy for Life Coalition in Tucson, Arizona, a team of 30 leaders from business, education, philanthropy, the media, and not-for-profit organizations focused on workforce development in the Tucson area. She also consults for the Abraham Path Initiative sponsored by Harvard University's Program on Negotiation and is Senior Fellow at the Council for Aid to Education ([www.cae.org](http://www.cae.org)), devoted to enhancing higher education's accountability for student learning outcomes.

Dr. Gilliland currently serves on the Board of Directors of Black & Veatch Corporation, ([www.bv.com](http://www.bv.com)) a global engineering, consulting, and construction company specializing in infrastructure development in energy, water, information and government markets. She is a member of the audit and compensation committees and has provided leadership in the development of a framework for executive compensation and succession planning for the corporation. She is a 2006 graduate of the Director Development Executive Course from Northwestern University's Kellogg School of Management.

In 2001, President George W. Bush appointed Dr. Gilliland to the President's Council of Advisors on Science and Technology (PCAST), a panel of 25 leaders from business and academia charged to advise the White House on science and technology issues. Dr. Gilliland served on the PCAST subcommittees on The Science and Technology Workforce, Nanotechnology, Federal R&D priorities, Electric Power Transmission, Energy Alternatives, and Personalized Medicine.

Dr. Gilliland is formerly Chancellor/CEO of the University of Missouri-Kansas City (UMKC) and holds a Ph.D. in environmental engineering and systems ecology from the University of Florida, an M.A. in geophysics from Rice University, and an A.B. in geology and mathematics. As Chancellor, she was responsible for a \$300 million budget, 3,000 faculty and staff, and 14,000 students in eleven academic programs, including Schools of Medicine, Pharmacy, Nursing, Dentistry, Law, Business, Engineering, Education, Music and Dance, Biological Sciences, and Arts and Sciences. During her tenure, she strengthened the financial health of the University, increased enrollment, increased federal research dollar flow for science and engineering, increased philanthropic support for the University, and established strategic partnerships with the hospitals, other research institutions, the City of Kansas City, and the public school systems.

A seasoned leader and administrator, prior to being appointed as Chancellor at UMKC, Dr. Gilliland served as Provost at Tulane University in New Orleans and Vice President and Vice Provost at the University of Arizona in Tucson. At the University of Nebraska-Lincoln, she directed the Center for Infrastructure Research in the College of Engineering. She was also founder and CEO of Energy Policy Studies, Inc., focused on U.S. energy options in the 1970's.

Her contributions as a scientist and leader are recognized in numerous awards and appointments. Highlights include:

- In 2002, The Policy Studies Organization of the American Political Science Association awarded her the Hubert H. Humphrey Award for top public policy practitioner of the year.
- In 2004, she received an award naming her Business Executive of the Year in Downtown Kansas City.
- She was appointed by Governor Bob Kerrey to the Nebraska Power Review Board and by Comptroller General of the U.S., Charles Bowser, to the Research and Education Advisory Panel to the U.S. General Accounting Office.
- Other awards include a National Fellowship from the W.K. Kellogg Foundation for leadership development, the award for "Exemplary Models of Leadership for the Transformation of Higher Education" from the American Association of University Administrators, the Arizona Governor's Award for Excellence in Total Quality Efforts, and

two selections for best paper of the year in scientific journals. She is featured in the 2002 book, *A Power of Her own: Profiles of Kansas City Women of Power and Achievement*.

She has also served on numerous non-profit boards including the Kansas City Area Life Sciences Institute, the Kansas City Chamber of Commerce, and the Arts Council for Kansas City. She has published nationally, articles and books, on water and wastewater issues, energy alternatives, and hazardous waste clean-up options. In addition, she has authored articles and been quoted extensively on leadership issues.

Example publications on leadership and organizations:

- Gilliland, M. "Presidential leadership for the public good". In Adriana Kezar, Tony Chambers, and John Burkhardt (Eds.), *Higher Education for the Public Good: Emerging Voices from a National Movement* Jossey-Bass, A Wiley Imprint, San Francisco, 2005
- Gilliland, M.W., "Leading a Public University: Lessons Learned in Choosing the Possibility of Quantum Results rather than Incremental Improvement" *Public Administration Review*, vol. 64, no. 3, May/June 2004, p. 372-377.
- Gilliland, M. "From financial captivity to financial freedom". *University Business*, July 2003, pp. 7, 9.
- Life Sciences, University Research, and Economic Development in Missouri. Testimony to the Missouri Legislature on Senate Bill 648, Jefferson City, MO. Apr. 2003.
- Gilliland, M.W., "Organizational Change and Tenure," *Change*, May/June 1997, p. 30-33.

Example publications in science and engineering:

- Gilliland, M.W., L. Becker, R. Cady, J. Gabig, J. Gilley, R.A. Kern, A. Larson, Q.M. Nguyen, W. Powers, and R. Supala, "Simulation and Decision-making: The Platte River Basin in Nebraska," *Water Resources Bulletin*, vol. 21, no. 2, p. 281-290, 1985. (This paper received the Boggess award for the best paper in 1985, awarded by the American Water Resource Association)
- Gilliland, M.W. and Q.M. Nguyen, "A Computer Model for Simulating Water Quality and Quantity in a Well Field in an Alluvial Aquifer," *Journal of Ground Water*, vol. 25, no. 2, p. 151-159, 1987.
- Gilliland, M.W. (ed.) *Energy Analysis: A New Public Policy Tool*, Westview Press, Boulder, CO, p. I 10, 1978.
- Kash, D.E., M.D. Devine, J.B. Freim, M.W. Gilliland, R.W. Rycroft, and T.J. Wilbanks, *Our Energy Future*, University of Oklahoma Press, Norman, OK, p. 482, 1976.
- Gilliland, M.W., "A Geochemical Model for Evaluating Theories on the Genesis of Florida's Sedimentary Phosphate Deposits," *Journal of Mathematical Geology*, vol. 8, no. 3, p. 219-242, 1976. (This paper was judged best paper in volume 8 of the journal of Mathematical Geology for 1976.)
- Gilliland, M.W., "Energy Analysis and Public Policy," *Science*, vol. 189, p. 1051-1056, 1975.

Dr. Jamie P. Matanovich

**EDUCATION**

Ph.D.	1970	Arizona State University
Masters Degree	1967	Arizona State University
Masters Degree	1966	Arizona State University
Bachelors Degree	1958	University of Arizona

**EMPLOYMENT HISTORY**

- 1970-Present Consulting Psychologist- Private Practice
- 2005-Present Psychologist - Scottsdale School District
- 1980-2006 Consultant to the State Department of Education
- 1975-2005 Psychologist - Roosevelt School District
- 1995- 2005 Consultant to the Maricopa County Jail
- 1968-1971 Associate Director of Conciliation Court
- 1970-1975 Adjunct Faculty - Arizona State University College of Education

**LEADERSHIP ACTIVITIES**

- President Junior League of Phoenix
- National Officer Junior League of Phoenix
- Chairman University Medical Center Board of Directors
- Chairman University Medical Center Foundation
- Nominating Chairman Arizona Town Hall
- Founding Board Member Valley Leadership
- Founding Board Member Silent Witness
- Chairman Board of Visitors
- Chairman University of Arizona Alumni Association

**HONORS & AWARDS**

- Pan-Hellenic Award for Outstanding Achievement - University of Arizona
- Valley Leadership Award for Founding Members
- NDEA Scholar -Arizona State University - College of Education
- University of Arizona - Slonaker Award for Outstanding Achievement of UA Alumni
- University of Arizona- Award for Outstanding 100 UA Alumni of the Century
- University of Arizona- Distinguished Citizen Award

In addition to the honors and titles listed above, Dr. Matanovich has been a consulting Psychologist for over 40 years. Dr. Matanovich's lengthy and varied career has touched the lives of many. Her commitment to her community, valley and state remain constant. Dr. Matanovich's areas of expertise have included working with the following: children in lower income areas, gifted students, troubled marriages, incarcerated inmates, the elderly and disabled children.

Dr. Matanovich continues to have an impact on many causes throughout the city and state. She continues to serve on the University Medical Center Board while also serving as the Nominating Chairman of the Arizona Town Hall.

Dr. Matanovich continues to make an impact on the local community and state with her activities with the Universities, healthcare and various charities.

**LEO J. BRENNAN**

Leo J. Brennan has a diversified business experience background, including Accounting, Finance, Marketing and Sales, and Management. He began his career in 1968 as a staff accountant with Amoco Petroleum, moving on to Baylor University Medical Center as Manager of Data Processing Operations. Mr. Brennan then moved into the position of Vice President at Prudential Securities, working with individual customers in personal money management and financial planning. In 1982 he began his career with Morgan Stanley as a Vice President, Branch Manager, for the Southwest Region. After 20 years with Morgan Stanley, he ended his career while in the position of Vice President, Financial Advisor, working with individuals, small corporations and retirement plans.

Mr. Brennan presently owns and operates Careco Senior Services in Maricopa County. Careco specializes in home care services to seniors throughout Maricopa County as well as Senior Employment, Education and Volunteerism. He has been actively involved in the West Valley community for many years serving on and chairing many organizations dedicated to improving the quality of life in the West Valley. He has been a candidate for Mayor of Litchfield Park and has served on several commissions in the community. He currently serves as President of the Litchfield Industrial Development Authority.

Mr. Brennan has served on the University Medical Center Board for eight years and is currently Chair of the Investment Committee. He also serves on the Board of UMCC Insurance Funding Ltd.